



**BOARD OF DIRECTORS**

**METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY**

**BOARD WORK SESSION**

**THURSDAY, FEBRUARY 8, 2024**

**ATLANTA, GEORGIA**

**MEETING MINUTES**

**1. CALL TO ORDER AND ROLL CALL**

Chair Kathryn Powers called the meeting to order at 12:00 P.M.

**Board Members Present:**

Al Pond  
Stacy Blakley  
James Durrett  
William Floyd  
Roderick Frierson  
Freda Hardage  
Kathryn Powers  
Rita Scott  
Thomas Worthy  
Jennifer Ide  
Sagirah Jones

**Board Members Absent:**

Russell McMurry  
Valencia Williamson  
Jacob Tzegaegbe  
Jannine Miller

**Staff Members Present:**

Collie Greenwood  
Ralph McKinney  
Kevin Hurley  
Rhonda Allen  
Peter Andrews  
George Wright  
Michael Kreher  
Carrie Rocha

**Also in Attendance:** Justice Leah Ward Sears, Jonathan Hunt, Paula Nash, Jacqueline Holland, Tyrene Huff, Kenya Hammond

**2. CHAIR'S REPORT**

**Approval of the January 11, 2024 Work Session minutes.**

Approval of the January 11, 2024, Work Session minutes. On a motion by Board Member Durrett, seconded by Board Member Ide, the motion passed by a vote of 8 to 0 with 8 members present.

**3. GM/CEO REPORT**

**White House Roundtable on Clean Bus Manufacturing**

**2026 World Cup Atlanta Games Schedule**

**MPD Briefing**

**FY24 Financial Highlights December 2023**

**4. EXECUTIVE SESSION**

**Real Estate**

**Litigation**

**Personnel**

**5. OTHER MATTERS**

Following the executive session, a discussion ensued regarding the status of Clayton County BRT and the proposed locations of stops in Fulton County. The conversation was led by Board Member Blakey related to her concerns about stops being potentially removed from the route.

**6. ADJOURNMENT**

The Work Session meeting adjourned at 1:42 P.M.

Respectfully submitted,



Tyrene L. Huff  
Assistant Secretary to the Board

YouTube link: <https://www.youtube.com/live/JiaNbKMCncY?feature=shared>

A photograph of a MARTA train platform. A train is stopped at the platform, and several people are walking. A sign above the train reads "Northbound" with a red and yellow circle logo. The text "MPD 2023 Final Report" is overlaid in large white font.

# **MPD 2023 Final Report**

**MARTA Board Meeting  
February 8<sup>th</sup>, 2024**

**Chief M. Scott Kreher  
MARTA Police Department**

# Part 1 Crimes 2023

- Reduced total Part 1 Crimes by **6%**
- Reduced violent crime by **15%**
- Largest increase in Auto Theft (**50 v 16**)
  - Hyundai and Kia 95% of thefts
  - 5 Parking decks/lots 70% of thefts

# **FTA Definition of Transit Worker Assault (March 2023)**

A circumstance in which an individual knowingly, without lawful authority or permission, and with intent to endanger the safety of any individual, or with a reckless disregard for the safety of human life, interferes with, disables, or incapacitates a transit worker while the transit worker is performing the duties of the transit worker.

# NTD Reporting Requirements

Non-Major:

Assault with no injury

Major:

Assault with significant injury resulting in hospitalization



# Criminal Investigations Unit Clearance Rate

MPD

National Rate (2022)\*

Homicide	100%	52%
Robbery	72%	23%
Agg. Assault	78%	41%
Auto Thefts	66%	9%

- <https://www.statista.com/statistics/194213/crime-clearance-rate-by-type-in-the-us/>

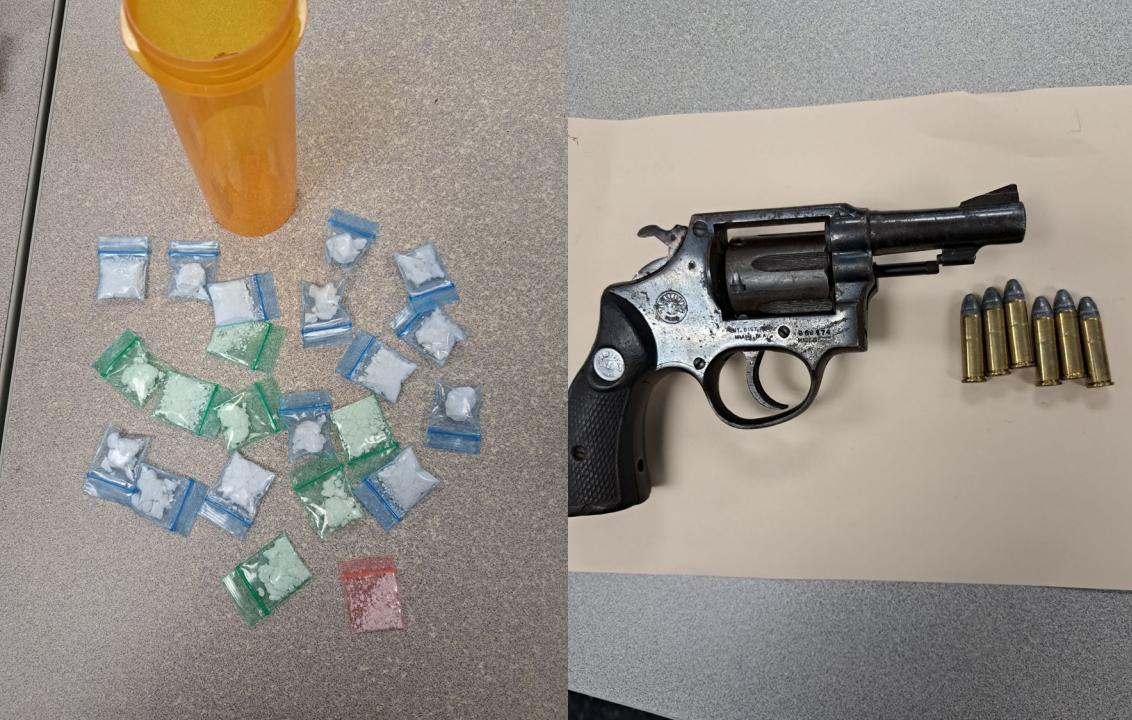


# Ride with Respect 2023

- Total RWR suspensions      2022:      5,354/avg 446 per month  
   2023:      11,179/avg 931 per month
  
- Total 365-day suspensions      2022:      208/avg 19 month  
   2023:      380/avg 32 month
  
- Total permanent bans      2022:      76; avg 6 per month  
   2023:      141; avg 12 per month

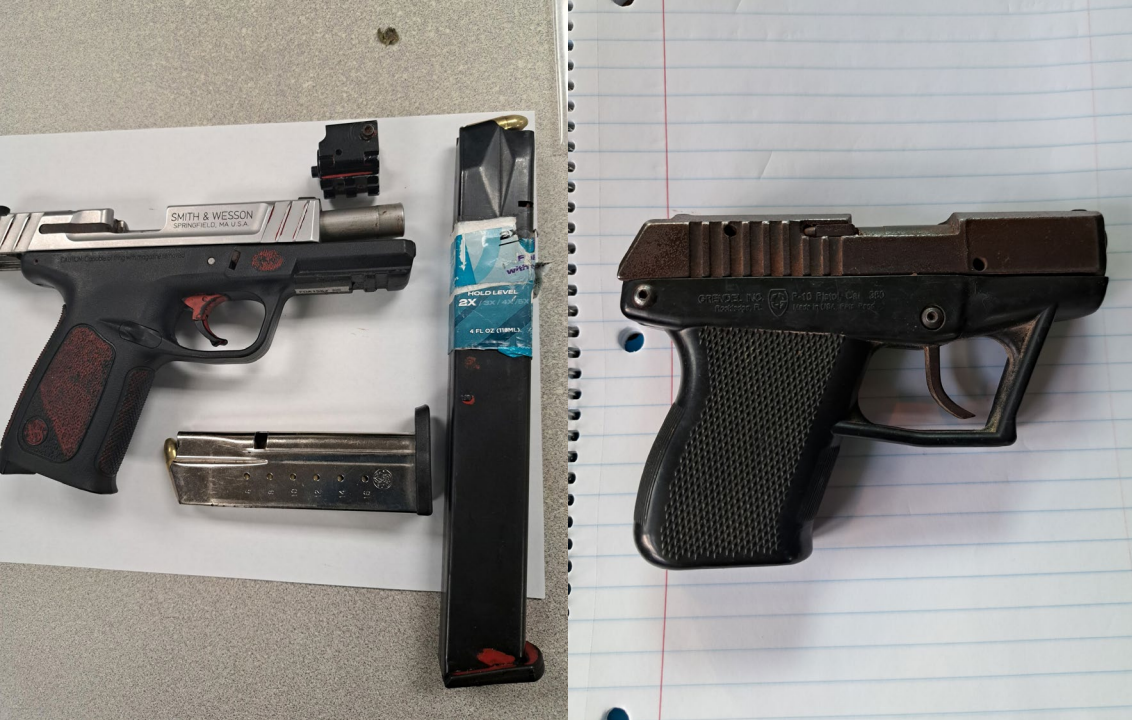
# OT Train Patrol 2023

- Sleepers awaked 28,440/2370 month
- Sleepers ejected 13,756/1,146 month
- Loiterers ejected 13,197/1,100 month
- Suspensions 7424/619 month
- Arrests 1621/135 month
- Hope referrals 1854/155 month
- 152 accepted services



# MPD Plain Clothes Detail 2023

- 656 Ride W Respect Suspensions
- 381 Fare Evasion citations
- 410 Copy of Charges
- 154 Custodial Arrests
- 57 Wanted Persons located
- 12 firearms seized



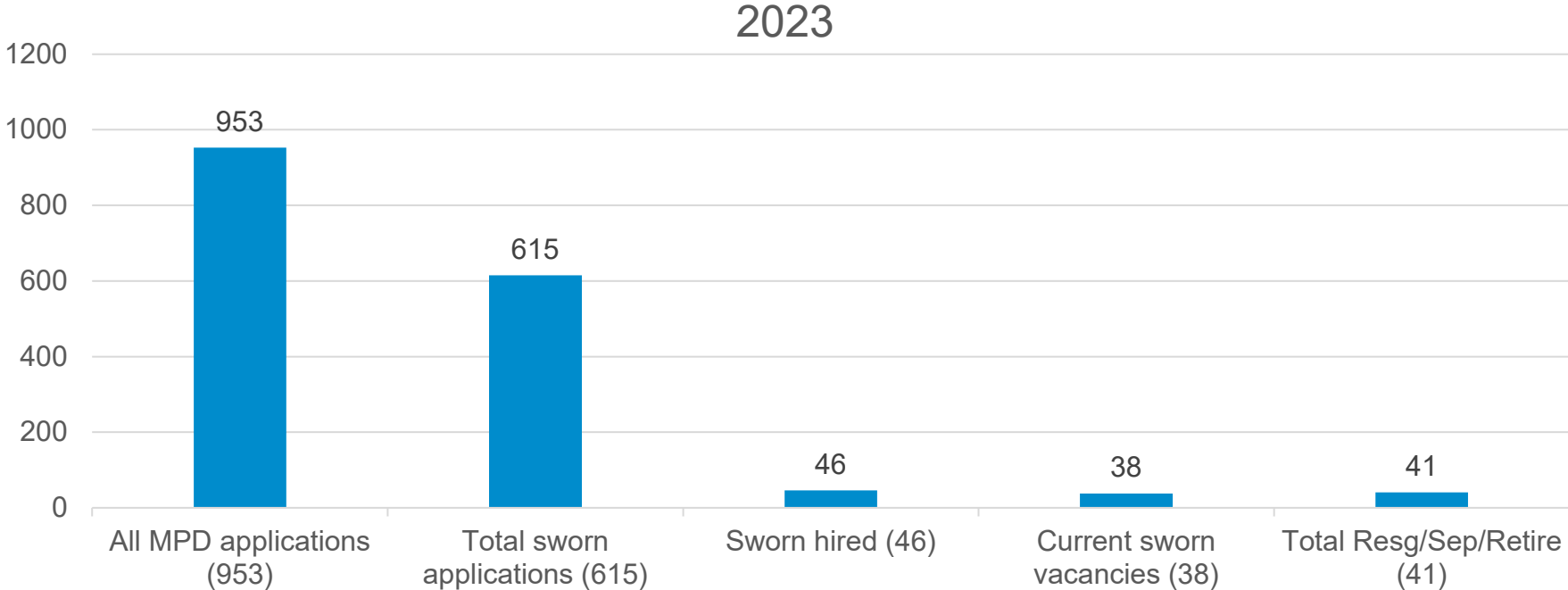




## Central Precinct MPD/APD Joint Crime Suppression Detail 2023

- 189 arrests
- 34 copy of charges
- 155 physical arrests
- 22 wanted persons located
- 15 firearms seized
- 956 contacts made

# MPD Hiring 2023 totals



\* Plus 5 on police officer hiring!



# 2023 Significant Accomplishments

- 6% reduction in Part 1 Crimes
- GDOT Triannual Security Audit resulted in only 8 CAPS compared to over 200 in 2020
- Received APTA Gold Star award for MPD/APD Lindbergh Bicycle Patrol
- National Commission on Accreditation for Law Enforcement Agencies (CALEA) 4-year Site-based Assessment completed/awarded
- State Certification audit awarded for 2020-2023
- Implemented new Drone program for MPD/MARTA
- Replacement of CAD/RMS project underway (1<sup>st</sup> qtr. 2025)
- Purchased new IA software to streamline internal processes
- 20 Portable Trailer Cameras deployed for added security
- Implemented interim trip alert system for fence line at Armour Yard.

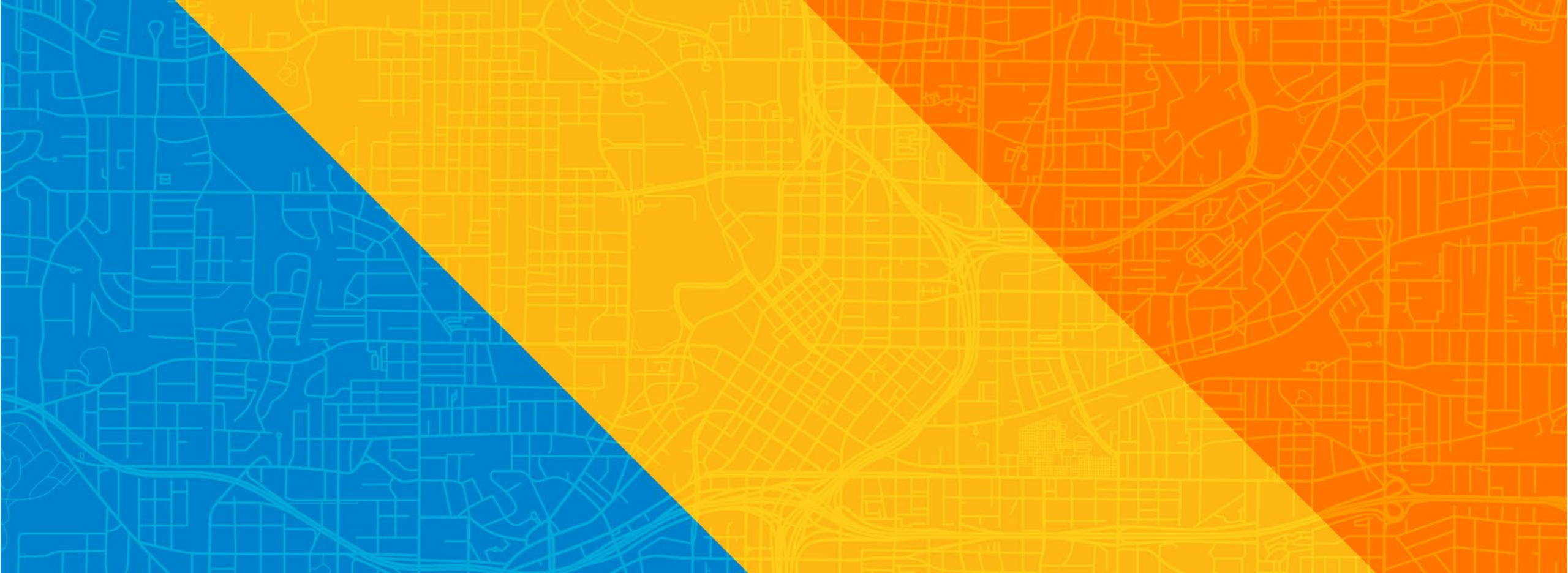
# 2024 Crime Initiatives

- Added enforcement around Central Precinct due to recent violence (Joint Detail/EJ with APD/UC Unit)
- North and South lines have an officer assigned to every train three 5 hours shifts per day working OT
- Top five auto theft locations will have full police coverage
- Utilization of portable cameras to assist with auto theft locations
- Added enforcement around the Airport Station due to unsheltered population and increase in traffic due to parking closures

# Challenges

- Unsheltered population still have no resources from the City of Atlanta or Fulton county for sustainable placement/resources
- Airport and MARTA still at an impasse on dealing with unsheltered after closing of Airport and End of Service at MARTA; recent mtgs with APD
- No resources for mentally ill. Grady is the only temporary resource. The last two homicides and one OIS the suspects had severe mental health challenges; Tracking/HOPE requirement
- Sworn staffing levels severely reduced since 2019 (COVID/Profession since 2020 incidents)





Thank You





# Financial Highlights Second Quarter Ended **DECEMBER 31, 2023**



**FY24**

**Operating Budget Highlights**

**Second Quarter Ended**

**December 31, 2023**

## Second Quarter Operations Performance

### December 31, 2023 (\$ in Millions)

	Actual	Budget	Variance	
	\$	\$	\$	%
<b>Prior Year Carry Forward</b>	18.2	18.2	0.0	0.0%
<b>Net Revenues</b>	288.4	288.4	0.0	0.0%
<b>Net Expenses</b>	314.9	304.6	(10.3)	-3.4%
<b>Net Surplus/(Deficit)</b>	<b>(8.3)</b>	2.0	<b>(10.3)</b>	

#### COMMENTS

- YTD Net Revenues are on target for the month of December
- YTD Net Expenses are unfavorable to budget by (\$10.3M) for the month of December
- YTD Net Deficit for December is (\$8.3M) compared to a \$2.0M budget Surplus



## Second Quarter Operating Revenues and Expenses December 31, 2023 (\$ in Millions)

	Actual	Budget	Variance	
	\$	\$	\$	%
<b>SOURCES</b>				
Prior Year Carry Forward	18.2	18.2	0.0	0.0%
<b>REVENUES</b>				
Sales Tax	179.0	171.9	7.2	4.2%
Title Ad Valorem Tax	16.7	17.2	(0.5)	-2.9%
Federal Assistance	40.8	40.8	0.0	0.0%
Passenger Revenue	35.5	41.3	(5.8)	-14.0%
Lease Income	4.5	4.7	(0.2)	-4.3%
Station Parking	1.1	0.9	0.1	11.1%
Other Revenues	10.8	11.6	(0.8)	-6.9%
<b>Net Operating Sources</b>	<b>306.6</b>	<b>306.6</b>	<b>0.0</b>	<b>0.0%</b>
<b>EXPENSES</b>				
Salaries and Wages	142.9	149.0	6.1	4.1%
Overtime	20.5	19.5	(1.0)	-5.1%
Total Benefits	70.4	76.7	6.3	8.2%
Contractual Services	50.1	46.7	(3.4)	-7.3%
Total Materials and Supplies	29.6	28.0	(1.6)	-5.7%
Other Non-Labor	24.4	24.3	(0.1)	-0.4%
<b>Gross Operating Expenses</b>	<b>337.9</b>	<b>344.2</b>	<b>6.3</b>	<b>1.8%</b>
Less: Capital Charges	23.0	39.6	(16.6)	-41.9%
<b>Net Operating Expenses</b>	<b>314.9</b>	<b>304.6</b>	<b>(10.3)</b>	<b>-3.4%</b>

### REVENUE COMMENTS – YTD revenues are on target

- Sales Tax performance is \$7.2M above budget due to the active local economy and the associated impact of inflation
- Passenger Revenue is below budget by (\$5.8M). Lower bus ridership, increased fare evasion and under-reported fare revenues from an accounting discrepancy are the key drivers
- Other Revenues are below budget by (\$0.8M) due to Alternative Fuel Tax Rebate

### EXPENSE COMMENTS – YTD expenses are (\$10.3M) above budget

- Salaries and Wages are below budget by \$6.1M primarily due to year-to-date vacant positions
- Overtime is above budget by (\$1.0M) driven by vacancies and absenteeism
- Total Benefits are \$6.3M below budget due to lower than forecasted Healthcare claims and vacant positions
- Contractual Services are (\$3.4M) above budget largely due to System Operation Services and Operating Equipment Services
- Total Materials and Supplies are (\$1.6M) above budget largely due to Rebuilds and Repairables and Auxiliary Replacement Parts
- Capital Charges are \$16.6M unfavorable to budget and is due to lower than forecasted direct labor charges for capital projects

## Current Month Operations Performance

### December 31, 2023 (\$ in Millions)

	Actual	Budget	Variance	
	\$	\$	\$	%
<b>Prior Year Carry Forward</b>	1.4	1.4	0.0	0.0%
<b>Net Revenues</b>	46.9	47.3	(0.4)	-0.8%
<b>Net Expenses</b>	56.6	48.7	(7.9)	-16.2%
<b>Net (Deficit)</b>	<b>(8.3)</b>	<b>0.0</b>	<b>(8.3)</b>	

#### COMMENTS

- Revenues are unfavorable to budget by (\$0.4M) for the month of December
- Expenses are unfavorable to budget by (\$7.9M) for the month of December
- Net Deficit for December is (\$8.3M) compared to budget

## Current Month Operating Revenues and Expenses December 31, 2023 (\$ in Millions)

	Actual	Budget	Variance	
	\$	\$	\$	%
<b>SOURCES</b>				
Prior Year Carry Forward	1.4	1.4	0.0	0.0%
<b>REVENUES</b>				
Sales Tax	29.0	29.0	0.0	0.0%
Title Ad Valorem Tax	2.8	2.9	(0.1)	-3.4%
Federal Assistance	6.8	6.8	0.0	0.0%
Passenger Revenue	5.1	6.5	(1.4)	-21.5%
Lease Income	0.7	0.8	(0.1)	-12.5%
Station Parking	0.2	0.1	0.1	100.0%
Other Revenues	2.3	1.2	1.1	91.7%
<b>Net Operating Revenues</b>	<b>48.3</b>	<b>48.7</b>	<b>(0.4)</b>	<b>-0.8%</b>
<b>EXPENSES</b>				
Salaries and Wages	25.6	23.1	(2.5)	-10.8%
Overtime	3.5	3.3	(0.2)	-6.1%
Total Benefits	12.6	11.8	(0.8)	-6.8%
Contractual Services	10.0	9.4	(0.6)	-6.4%
Total Materials and Supplies	5.1	4.5	(0.6)	-13.3%
Other Non-Labor	3.6	2.8	(0.8)	-28.6%
<b>Gross Operating Expenses</b>	<b>60.4</b>	<b>54.9</b>	<b>(5.5)</b>	<b>-10.0%</b>
Less: Capital Charges	3.8	6.2	(2.4)	-38.7%
<b>Net Operating Expenses</b>	<b>56.6</b>	<b>48.7</b>	<b>(7.9)</b>	<b>-16.2%</b>

### REVENUE COMMENTS – Monthly revenues are (\$0.4M) below budget

- Passenger Revenue is below budget by (\$1.4M) due to a combination of an accounting discrepancy and lower fare per boarding on bus
- Other Revenues are above budget by \$1.1M due to higher than forecasted investment income.

### EXPENSE COMMENTS – Monthly expenses are (\$7.9M) above budget

- Salaries and Wages are above budget by (\$2.5M) primarily due to retro pay associated with the new Union contract
- Total Benefits are above budget by (\$0.8M) largely due to a high number of Healthcare claims in December
- Contractual Services are (\$0.6M) above budget largely due to increased Operating Equipment contracts, and Buildings & Grounds expenses offset by favorable professional services and external support contracts
- Total Materials and Supplies are (\$0.6M) above budget largely due to Rebuilds and Repairable expenses and the timing of Track & Structures expenses.
- Other Non-Labor Expenses are (\$0.8M) above budget largely due to increases in third party liability reserves
- Capital Charges are (\$2.4M) unfavorable to budget due to lower than forecasted direct labor charges for capital projects

**FY24**  
**December**  
**Ridership**  
**Key Performance Indicators**



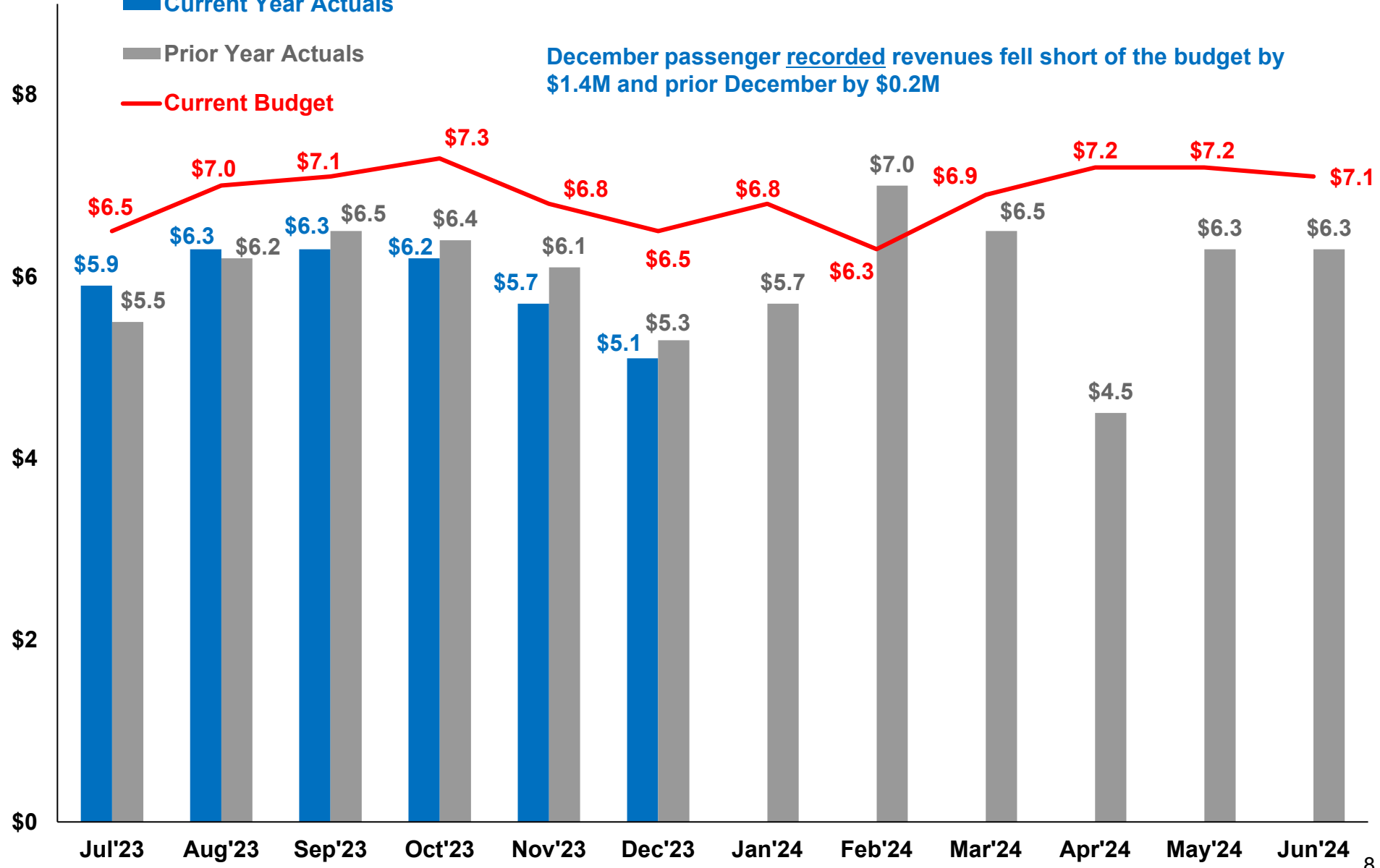
# Passenger Revenues (millions)

■ Current Year Actuals

■ Prior Year Actuals

— Current Budget

December passenger recorded revenues fell short of the budget by \$1.4M and prior December by \$0.2M



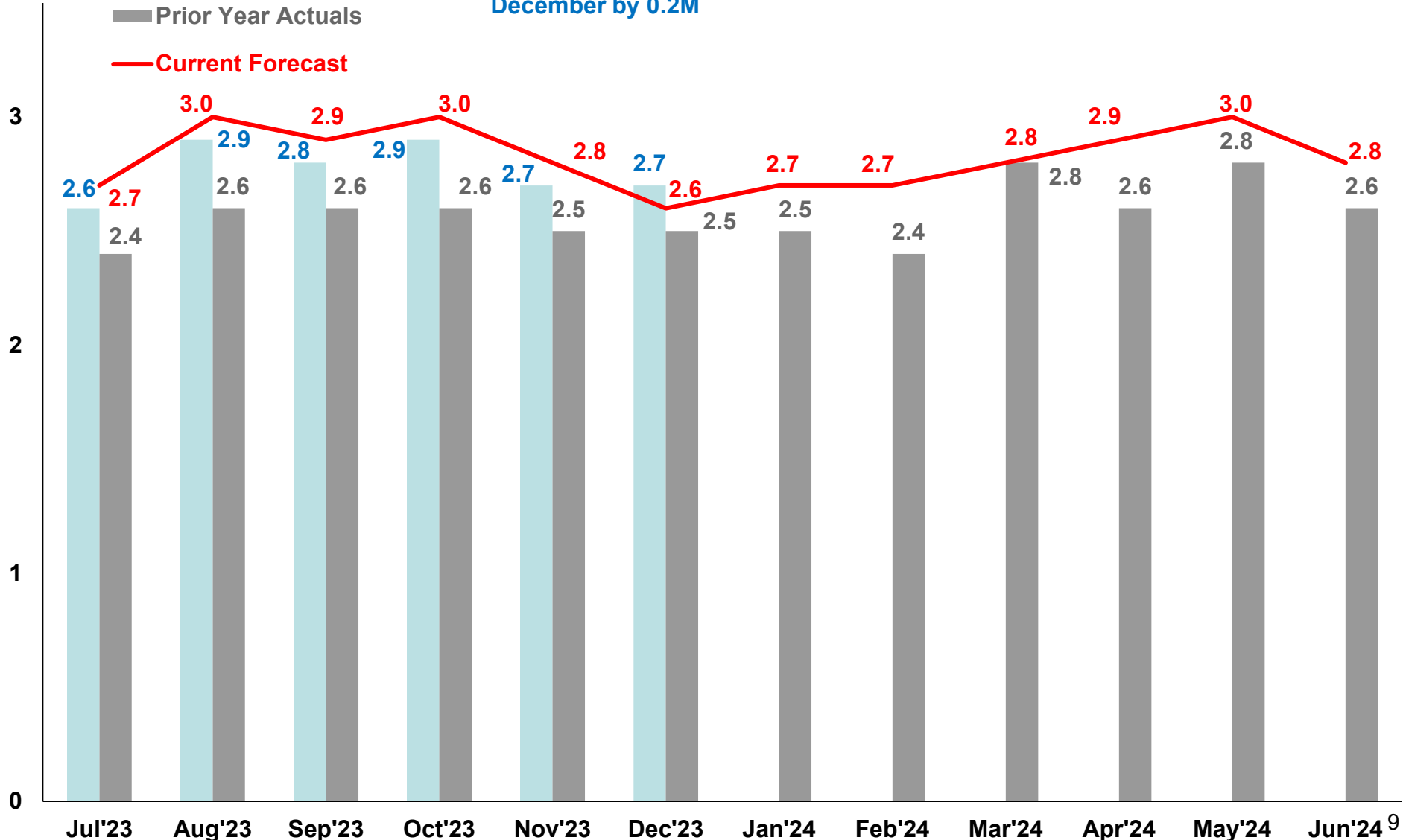
# Bus Ridership (unlinked trips, millions)

Current Actuals

Prior Year Actuals

Current Forecast

December bus ridership of 2.7M exceeded the forecast by 0.1M and prior December by 0.2M



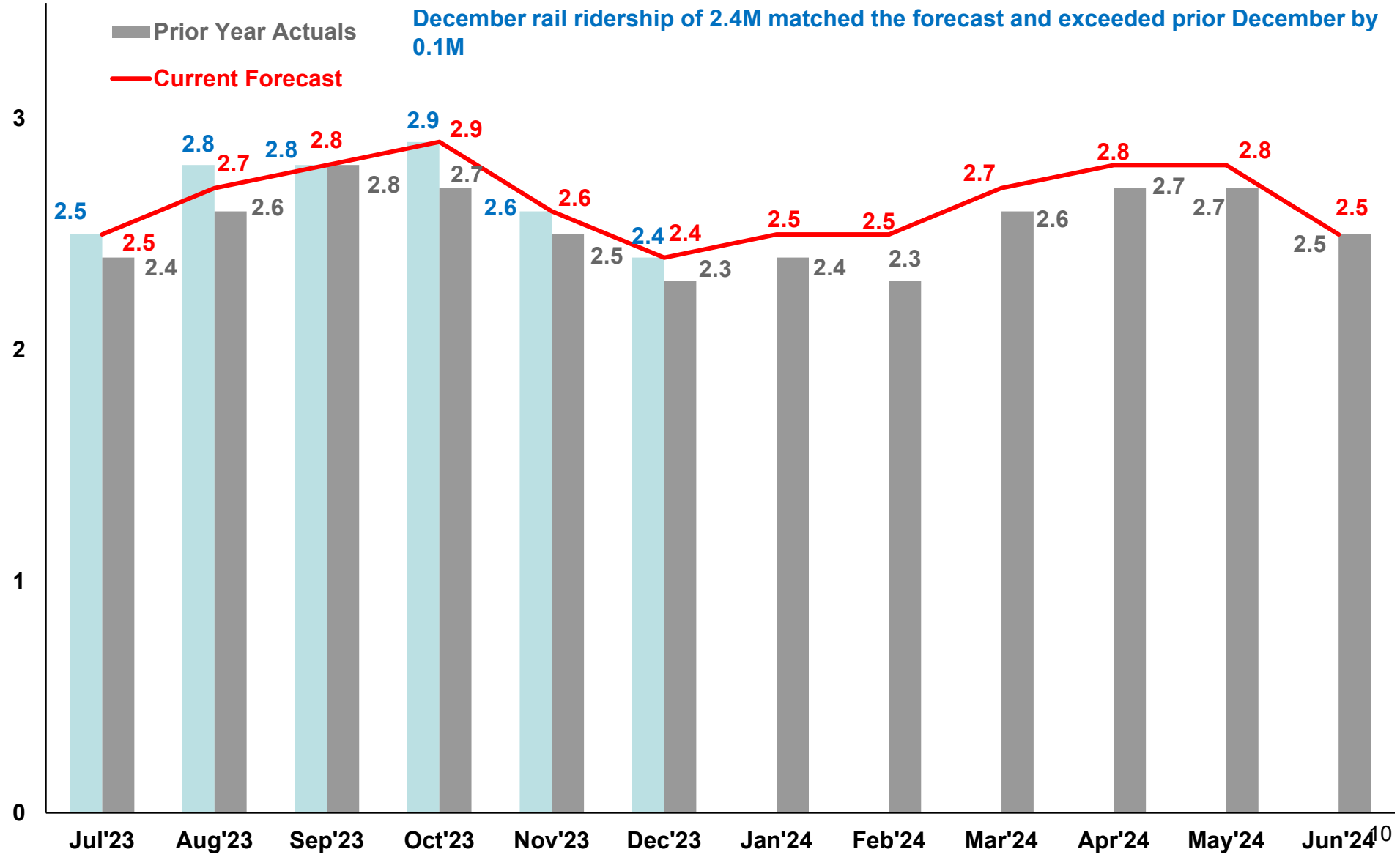
# Rail Ridership (unlinked trips, millions)

Current Actuals

Prior Year Actuals

Current Forecast

December rail ridership of 2.4M matched the forecast and exceeded prior December by 0.1M





# **FY24 Capital Highlights Quarter Ended December 31, 2023**

**Capital Sources and Uses by Category - State of Good Repair (SGR)**  
**Year-To-Date thru December 2023**  
(\$ in Millions)

	YTD ACTUAL \$	YTD BUDGET \$	BUDGET VARIANCE \$ %	
<b>SOURCES OF FUNDS</b>				
Beginning Balance	67.7	5.4	62.3	1153.7%
Sales Tax	134.1	128.9	5.3	4.1%
Federal Funds	16.8	42.0	-25.2	-60.0%
Other Revenue	2.1	0.5	1.6	320.0%
<b>Total Sources of Funds</b>	<b>220.7</b>	<b>176.8</b>	<b>44.0</b>	<b>24.9%</b>
<b>USES</b>				
Facilities & Stations	33.0	71.2	38.1	53.6%
Maintenance of Way	6.7	15.3	8.6	56.0%
Non-Asset	24.9	46.2	21.3	46.2%
Systems	24.1	61.8	37.6	60.9%
Vehicles	30.2	33.7	3.5	10.4%
<b>Subtotal CIP:</b>	<b>119.0</b>	<b>228.2</b>	<b>109.2</b>	<b>47.8%</b>
Debt Service	70.9	75.8	4.8	6.4%
<b>Total Uses</b>	<b>189.9</b>	<b>303.9</b>	<b>114.0</b>	<b>37.5%</b>

**Top 10 Projects by Expenditures - State of Good Repair (SGR)**  
**Year-To-Date thru December 2023**  
(\$ in Millions)

<b>Rank</b>	<b>Project</b>	<b>Project Name</b>	<b>Category</b>	<b>Actuals \$M</b>	<b>Annual Budget \$M</b>	<b>% Annual Budget</b>
1	32177	Rail Station Rehabilitation	Facilities	16.4	51.9	31.6%
2	32130	CQ400 New Rail Car Procurement	Vehicles	13.7	30.3	45.2%
3	32246	CPMO (SGR)	Non-Asset	7.7	24.0	32.0%
4	31701	Track Renovation Phase IV	MOW	6.5	21.5	30.0%
5	32303	I-285 Top End BRT	Non-Asset	5.9	9.9	59.8%
6	31748	Bus Procurement	Vehicles	5.4	5.3	102.8%
7	32276	Parking Lot Repair	Facilities	4.9	20.7	23.8%
8	32242	Clayton Bus Maintenance Facility	Non-Asset	4.9	8.5	57.6%
9	32299	MARTA Site Relocation	Facilities	4.7	14.5	32.2%
10	32272	Radio System Upgrade Program	Systems	4.4	11.1	39.9%
<b>Total - Top 10 Projects</b>				<b>\$74.5</b>	<b>\$197.7</b>	<b>37.7%</b>

**Capital Sources and Uses by Category - More MARTA - City of Atlanta**  
**Year-To-Date thru December 2023**  
(\$ in Millions)

		YTD ACTUAL	YTD BUDGET	BUDGET VARIANCE	
		\$	\$	\$	%
<b>SOURCES OF FUNDS</b>					
	Sales Tax	27.7	26.6	1.1	4.1%
	Other Revenue	4.9	4.9	0.0	0.0%
<b>Total Sources of Funds</b>		<b>32.6</b>	<b>31.5</b>	<b>1.1</b>	<b>3.4%</b>
<b>USES</b>					
	Non-Asset	9.6	109.0	99.4	91.2%
<b>Total Uses</b>		<b>9.6</b>	<b>109.0</b>	<b>99.4</b>	<b>91.2%</b>

**Top Projects by Expenditures - More MARTA - City of Atlanta**  
**Year-To-Date thru December 2023**  
(\$ in Millions)

<b>Rank</b>	<b>Project</b>	<b>Project Name</b>	<b>Category</b>	<b>Actuals \$M</b>	<b>Annual Budget \$M</b>	<b>% Annual Budget</b>
1	40001.170701	MARTA Rapid Summerhill	Expansion	5.63	48.0	11.7%
2	40001.170708	Five Points Station Transformation	Expansion	3.59	62.0	5.8%
3	40001.170720/21	Cleveland Ave/Metropolitan Pwky (ART)	Expansion	0.24	30.0	0.8%
4	40002.170701	CPMO City of Atlanta Comm	Expansion	0.10	1.0	10.0%
5	40001.170704	Streetcar East Extension (LRT)	Expansion	0.08	12.0	0.6%
6	40001.170702	Campbellton/Greenbriar (BRT)	Expansion	0.05	17.8	0.3%
7	40001.170713	Clifton Corridor (HCT)	Expansion	0.05	27.0	0.2%
8	40001.170700	More MARTA Program	Expansion	0.03	1.0	2.7%
<b>Total - Top Projects</b>				<b>9.77</b>	<b>\$198.8</b>	<b>4.9%</b>



**Capital Sources and Uses by Category - Clayton County Expansion**  
**Year-To-Date thru December 2023**  
(\$ in Millions)

		YTD ACTUAL	YTD BUDGET	BUDGET VARIANCE	
		\$	\$	\$	%
<b>SOURCES OF FUNDS</b>					
	Sales Tax	17.2	16.5	0.7	4.1%
	Other Revenue	4.3	4.3	0.0	0.0%
<b>Total Sources of Funds</b>		<b>21.5</b>	<b>20.8</b>	<b>0.7</b>	<b>3.2%</b>
<b>USES</b>					
	Non-Asset	2.1	14.4	12.3	85.4%
<b>Total Uses</b>		<b>2.1</b>	<b>14.4</b>	<b>12.3</b>	<b>85.4%</b>

**Top Projects by Expenditures - Clayton County Expansion**  
**Year-To-Date thru December 2023**  
(\$ in Millions)

<b>Rank</b>	<b>Project</b>	<b>Project Name</b>	<b>Category</b>	<b>Actuals \$M</b>	<b>Annual Budget \$M</b>	<b>% Annual Budget</b>
1	70002.170700	Clayton Multipurpose O&M	Expansion	1.3	1.7	76.1%
2	70003.170700	Clayton Southlake (BRT)	Expansion	0.3	18.0	1.8%
3	70003.170701	Justice Center Transit Hub	Expansion	0.2	1.0	23.0%
4	70004.170701	CPMO Clayton County Comm	Expansion	0.2	0.5	37.6%
5	70000.170700	Clayton SR54 (BRT)	Expansion	0.0	4.7	0.9%
<b>Total - Top Projects</b>				<b>\$2.1</b>	<b>\$25.9</b>	<b>8.1%</b>



Thank You

